Validation means the review of information, data, and procedures to determine the extent to which they are accurate, reliable, free from bias, and in accord with standards for data collection and analysis.

## § 438.350 State responsibilities.

Each State that contracts with MCOs or PIHPs must ensure that—

- (a) Except as provided in §438.362, a qualified EQRO performs an annual EQR for each contracting MCO or PIHP;
- (b) The EQRO has sufficient information to use in performing the review;
- (c) The information used to carry out the review must be obtained from the EQR-related activities described in \$438,358
- (d) For each EQR-related activity, the information must include the elements described in §438.364(a)(1)(i) through (a)(1)(iv);
- (e) The information provided to the EQRO in accordance with paragraph (c) of this section is obtained through methods consistent with the protocols established under §438.352; and
- (f) The results of the reviews are made available as specified in § 438.364.

## § 438.352 External quality review protocols.

Each protocol must specify—

- (a) The data to be gathered;
- (b) The sources of the data;
- (c) The activities and steps to be followed in collecting the data to promote its accuracy, validity, and reliability;
- (d) The proposed method or methods for validly analyzing and interpreting the data once obtained; and
- (e) Instructions, guidelines, worksheets, and other documents or tools necessary for implementing the protocol.

## § 438.354 Qualifications of external quality review organizations.

- (a) General rule. The State must ensure that an EQRO meets the requirements of this section.
- (b) *Competence*. The EQRO must have at a minimum the following:
- (1) Staff with demonstrated experience and knowledge of—
- (i) Medicaid recipients, policies, data systems, and processes:

- (ii) Managed care delivery systems, organizations, and financing;
- (iii) Quality assessment and improvement methods; and
- (iv) Research design and methodology, including statistical analysis.
- (2) Sufficient physical, technological, and financial resources to conduct EQR or EQR-related activities.
- (3) Other clinical and nonclinical skills necessary to carry out EQR or EQR-related activities and to oversee the work of any subcontractors.
- (c) Independence. The EQRO and its subcontractors are independent from the State Medicaid agency and from the MCOs or PIHPs that they review. To qualify as "independent"—
- (1) A State agency, department, university, or other State entity may not have Medicaid purchasing or managed care licensing authority; and
- (2) A State agency, department, university, or other State entity must be governed by a Board or similar body the majority of whose members are not government employees.
  - (3) An EQRO may not-
- (i) Review a particular MCO or PIHP if either the EQRO or the MCO or PIHP exerts control over the other (as used in this paragraph, "control" has the meaning given the term in 48 CFR 19.101) through—
  - (A) Stock ownership;
- (B) Stock options and convertible debentures;
  - (C) Voting trusts;
- (D) Common management, including interlocking management; and
  - $(E)\ Contractual\ relationships.$
- (ii) Deliver any health care services to Medicaid recipients;
- (iii) Conduct, on the State's behalf, ongoing Medicaid managed care program operations related to oversight of the quality of MCO or PIHP services, except for the related activities specified in §438.358; or
- (iv) Have a present, or known future, direct or indirect financial relationship with an MCO or PIHP that it will review as an EQRO.

## § 438.356 State contract options.

- (a) The State-
- (1) Must contract with one EQRO to conduct either EQR alone or EQR and other EQR-related activities; and